

Singapore Squash Rackets Association
(Registration number: S70SS0024H)

**Statement by the Management Committee
and Financial Statements
Financial Year Ended 31 March 2022**

KLP LLP
CHARTERED ACCOUNTANTS
Associated with Abacus Worldwide
13A MacKenzie Road Singapore 228676
Tel: 6227 4180 Fax: 6324 0213

Singapore Squash Rackets Association
Table of Contents

Index	Page
Statement by the Management Committee	1
Independent Auditor's Report	2
Statement of Financial Position	5
Statement of Comprehensive Income	6
Statement of Changes in Funds	7
Statement of Cash Flows	8
Notes to the Financial Statements	9

**Singapore Squash Rackets Association
General Information
For the financial year ended 31 March 2022**

Members of the Singapore Squash Rackets Association Management Committee

The members of the Singapore Squash Rackets Association Management Committee in office at the date of this report are:

<u>Name</u>	<u>Designation</u>	<u>Date of appointment</u>
Mr Thio Syn Wee	President	25 September 2019
Ms Choo Wan Koon Josephine	1 st Vice President	25 September 2019
Dr Tan Ming Jen	2 nd Vice President	25 September 2019
Mr Raymond Tan	Honorary Secretary	25 September 2019
Mr See Seng Kee Shaun	Assistant Secretary	25 September 2019
Mr Edwin Lee Kim Hai (Resigned on 5 September 2022)	Honorary Treasurer	25 September 2019
Mr Pang Hian Tee	Committee Member	22 September 2021
Mr Mohamad Bin Abdullah Arrffan	Committee Member	25 September 2019
Ms Joannah Yue Lai Wan	Committee Member	25 September 2019
Ms Andrea Clare Nicholas	Committee Member	5 January 2021
Mr Chew Kok Wye	Assistant Treasurer	22 September 2021
Mr Tay Zi Hang	Club Representative	19 October 2021
Mr Linus Ching	Club Representative	19 October 2021

Registered office

3 Stadium Drive, #01-33,
The National Stadium,
Sports Hub Singapore 397630.

Name of bank

Oversea-Chinese Banking Corporation Limited

Name of auditor

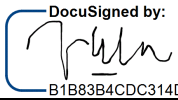
KLP LLP

**Singapore Squash Rackets Association
Statement by the Management Committee
For the financial year ended 31 March 2022**

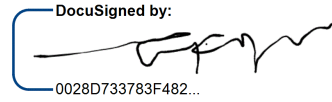
We state that, in the opinion of the Management Committee,

- (a) the financial statements of Singapore Squash Rackets Association (the Association) are drawn up so as to give a true and fair view of the financial position of the Association as at 31 March 2022 and of the financial performance, changes in funds and cash flows of the Association for the financial year ended; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Association will be able to pay its debts as and when they fall due.

On behalf of the Management Committee

DocuSigned by:

B1B83B4CDC314DD...

Mr Thio Syn Wee
President

DocuSigned by:

0028D733783F482...

Mr Chew Kok Wye
Assistant Treasurer

Singapore, 27 September 2022



KLP LLP
 13A MacKenzie Road
 Singapore 228676
 Tel: (65) 6227 4180
klp@klp.com.sg
www.klp.com.sg

Independent Auditor's Report to the members of Singapore Squash Rackets Association

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Singapore Squash Rackets Association (the Association), which comprise the statement of financial position of the Association as at 31 March 2022, the statement of comprehensive income, statement of changes in funds and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Societies Act 1966 (the Societies Act), the Charities Act 1994 and other relevant regulations (the Charities Act and Regulations) and Financial Reporting Standards in Singapore (FRSs) so as to present fairly, in all material respects, the state of affairs of the Association as at 31 March 2022 and the results, changes in funds and cash flows of the Association for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Association in accordance with the Accounting and Corporate Regulatory Authority (ACRA) *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The Management Committee is responsible for the other information. The other information comprises the Statement by the Management Committee set out on page 1 and annual report but does not include the financial statements and our auditor's report thereon.

Our opinion of the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management Committee's responsibilities for the Financial Statements

Management Committee is responsible for the preparation and fair presentation of financial statements in accordance with the provisions of the Societies Act, the Charities Act and Regulations and FRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



KLP LLP
 13A MacKenzie Road
 Singapore 228676
 Tel: (65) 6227 4180
klp@klp.com.sg
www.klp.com.sg

Independent Auditor's Report to the members of Singapore Squash Rackets Association (continued)

Management Committee's responsibilities for the Financial Statements (continued)

In preparing the financial statements, the Management Committee is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management Committee either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

The Management Committee's responsibilities include overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management Committee.
- Conclude on the appropriateness of Management Committee's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



KLP LLP
13A MacKenzie Road
Singapore 228676
Tel: (65) 6227 4180
klp@klp.com.sg
www.klp.com.sg

Independent Auditor's Report to the members of Singapore Squash Rackets Association (continued)

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

We communicate with the Management Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion:

- (a) the accounting and other records required to be kept by the Association have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and
- (b) there were no fund-raising activities conducted by the Association during the financial year ended 31 March 2022.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (a) the Association has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Association has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

DocuSigned by:

589A5BC5E2594D8...

KLP LLP
Public Accountants and
Chartered Accountants

Singapore, 27 September 2022

Singapore Squash Rackets Association
Statement of Financial Position
As at 31 March 2022

	<u>Note</u>	<u>2022</u> S\$	<u>2021</u> S\$
Assets			
Non-current assets			
Plant and equipment	4	87,474	128
Current assets			
Prepayment		4,020	5,825
Trade and other receivables	5	493,415	724,304
Cash at bank	6	2,975,344	1,504,696
		<u>3,472,779</u>	<u>2,234,825</u>
Total assets		<u>3,560,253</u>	<u>2,234,953</u>
Fund and liabilities			
Funds			
Accumulated fund	7	667,033	163,876
Designated fund	7	646,163	405,600
Restricted fund	7	2,053,693	1,539,215
Total funds		<u>3,366,889</u>	<u>2,108,691</u>
Non-current liabilities			
Deferred government grant	8	65,263	-
Current liabilities			
Other payables	9	109,123	126,262
Deferred government grant	8	18,978	-
		<u>128,101</u>	<u>126,262</u>
Total liabilities		<u>193,364</u>	<u>126,262</u>
Total funds and liabilities		<u>3,560,253</u>	<u>2,234,953</u>

The accompanying notes form an integral part of these financial statements.

Singapore Squash Rackets Association
Statement of Comprehensive Income
For the financial year ended 31 March 2022

	Note	2022 S\$	2021 S\$
Income			
	10	1,191,344	840,708
Donations		902,490	467,110
Other income		107,805	100,723
		<u>2,201,639</u>	<u>1,408,541</u>
Items of expenses			
Staff and related costs	11	(490,334)	(305,739)
Contractor fee		(23,482)	(134,984)
Expenses for locally held tournaments		(139,640)	(63,841)
Court booking		(54,322)	(60,225)
Rent - office/store		(55,779)	(37,284)
Sponsorship in kind		-	(24,200)
SpexTAG		-	(20,400)
Training expenses		(43,698)	(15,644)
Accounting fees		(11,457)	(8,597)
Auditor's remuneration		(10,000)	(8,200)
Advertising		(2,321)	(5,625)
Bad debt written-off		-	(4,900)
General expenses		(4,784)	(4,005)
Telecommunications		(2,982)	(3,493)
Website development		(4,731)	(3,416)
Lease of photocopier - low value lease		(1,955)	(1,640)
Bank charges		(2,252)	(1,292)
Repair and maintenance		-	(1,159)
Insurance and medical expenses		(12,113)	(810)
Depreciation of plant and equipment	4	(11,792)	(538)
Software expenses		(3,521)	(431)
Others		(2,639)	(394)
Local and overseas affiliation and registration fees		(8,694)	(177)
Penalty		-	(56)
Travelling and accommodation expenses		(11,986)	-
Overseas tournaments expenses		(44,959)	-
Total expenses		<u>(943,441)</u>	<u>(707,050)</u>
Surplus before tax		1,258,198	701,491
Income tax expense	12	-	-
Surplus after tax		<u>1,258,198</u>	<u>701,491</u>
Surplus for the year is attributable as follows:			
Unrestricted fund:			
- Accumulated fund		503,157	(36,682)
Designated fund:			
- Bicentennial Community Fund		240,563	62,090
Restricted fund:			
- One Team Singapore Fund		399,160	405,020
- High Performance Sport		115,318	271,063
		<u>1,258,198</u>	<u>701,491</u>

The accompanying notes form an integral part of these financial statements.

Singapore Squash Rackets Association
Statement of Changes in Funds
For the financial year ended 31 March 2022

	Unrestricted fund		Restricted fund		Total Funds S\$
	Accumulated fund	Bicentennial Community Fund	One Team Singapore Fund	High Performance Sport	
	S\$	S\$	S\$	S\$	
Balance as at 1 April 2020	200,558	343,510	560,010	303,122	1,407,200
Total (deficit)/surplus for the year (Note 7)	(36,682)	62,090	405,020	271,063	701,491
Balance as at 31 March 2021	163,876	405,600	965,030	574,185	2,108,691
Total surplus for the year (Note 7)	503,157	240,563	399,160	115,318	1,258,198
Balance as at 31 March 2022	667,033	646,163	1,364,190	689,503	3,366,889

The accompanying notes form an integral part of these financial statements.

Singapore Squash Rackets Association
Statement of Cash Flows
For the financial year ended 31 March 2022

	<u>2022</u>	<u>2021</u>
	S\$	S\$
Cash flows from operating activities		
Surplus before tax	1,258,198	701,491
Adjustment for:		
Depreciation of plant and equipment	11,792	538
Bad debt written-off	-	4,900
Operating cash flow before changes in working capital	<u>1,269,990</u>	<u>706,929</u>
<i>Changes in working capital:</i>		
Trade and other receivables	230,889	(359,140)
Prepayment	1,805	(5,825)
Other payables	(17,139)	(98,852)
Deferred government grant	84,241	-
Net cash generated from operating activities	<u>1,569,786</u>	<u>243,112</u>
Cash flows from investing activity		
Purchase of plant and equipment	<u>(99,138)</u>	-
Net cash used in investing activity	<u>(99,138)</u>	-
Net increase in cash at bank	1,470,648	243,112
Cash at bank at the beginning of financial year	<u>1,504,696</u>	<u>1,261,584</u>
Cash at bank at the end of financial year (Note 6)	<u>2,975,344</u>	<u>1,504,696</u>

The accompanying notes form an integral part of these financial statements.

Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. General

Singapore Squash Rackets Association (the Association) is an Association registered in Singapore under Societies Act 1966 (the Societies Act). It was granted the status of an Institutions of a Public Character under the Charities Act 1994 and other relevant regulations (the Charities Act and Regulations) from 20 March 2021 to 19 March 2022, and was subsequently renewed for period from 12 April 2022 to 19 March 2025.

The principal activities of the Association are matters relating to the game of squash rackets in Singapore, including but not limited to the publishing of rules of the games, organisation of the championships, leagues and other matches and activities conducted at both national and international levels and determination of the rules/by-laws for these events.

The registered office and principal place of business is located at 3 Stadium Drive #01-33, The National Stadium, Sports Hub Singapore 397630.

2. Summary of significant accounting policies

2.1 Basis of preparation

The financial statements of the Association have been drawn up in accordance with the Societies Act 1966 (the Societies Act), the Charities Act 1994 and other relevant regulations (the Charities Act and Regulations) and Financial Reporting Standards in Singapore (FRSs). The financial statements have been prepared on a going concern basis under the historical cost convention except where a financing reporting standard requires an alternative treatment (such as fair values) as disclosed where appropriate in these financial statements.

The financial statements are presented in Singapore Dollar (S\$), which is the Association's functional currency.

2.2 Adoption of new and amended standards and interpretations

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Association has adopted all the new and amended standards which are relevant to the Association and are effective for annual financial periods beginning on or after 1 April 2021. The adoption of these standards did not have any material effect on the financial performance or position of the Association.

2.3 Standards issued but not yet effective

The Association has not adopted the following standards applicable to the Association that have been issued but not yet effective:

<i>Description</i>	<i>Effective for annual periods beginning on or after</i>
Annual Improvements to FRSs 2018-2020	1 January 2022
Amendments to FRS 1 <i>Presentation of Financial Statements</i> : Classification of Liabilities as Current or Non-current	1 January 2023
Amendments to FRS 1 <i>Presentation of Financial Statements</i> and FRS Practice Statement 2: Disclosure of Accounting Policies	1 January 2023
Amendments to FRS 8 <i>Accounting Policies, Changes in Accounting Estimates and Errors</i> : Definition of Accounting Estimates	1 January 2023

Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022

2. Summary of significant accounting policies (continued)

2.3 Standards issued but not yet effective (continued)

The Management Committee expects that the adoption of the standards above will have no material impact on the financial statements in the year of initial application.

2.4 Plant and equipment

All items of plant and equipment are initially recorded at cost. Subsequent to recognition, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost of plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is calculated using the straight-line method to allocate depreciable amounts over their estimated useful lives. The estimated useful lives are as follows:

	<u>Useful lives</u>
Sport equipment	5 years
Computers	1 year
Office equipment	10 years
Furniture	10 years

Fully depreciated assets are retained in the financial statements until they are no longer in used.

The useful lives, residual values and depreciation method are reviewed at the end of each reporting period, and adjusted prospectively, if appropriate.

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in profit or loss in the year the asset is derecognised.

2.5 Impairment of non-financial assets

The Association assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, (or, where applicable, when an annual impairment testing for an asset is required), the Association makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in profit or loss.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss.

**Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022**

2. Summary of significant accounting policies (continued)

2.6 Financial instruments

(a) Financial assets

Initial recognition and measurement

Financial assets are recognised when, and only when, the Association becomes a party to the contractual provisions of the financial instrument.

At initial recognition, the Association measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Trade receivables are measured at the amount of consideration to which the Association expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the other receivables do not contain a significant financing component at initial recognition.

Subsequent measurement

Investments in debt instruments

Subsequent measurement of debt instruments depends on the Association's business model for managing the asset and the contractual cash flow characteristics of the asset. The three measurement categories for classification of debt instruments are amortised cost, fair value through other comprehensive income (FVOCI) and FVPL. The Association only has debt instruments at amortised cost.

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through the amortisation process.

Derecognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

(b) Financial liabilities

Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Association becomes a party to the contractual provisions of the financial instrument. The Association determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, directly attributable transaction costs.

Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022

2. Summary of significant accounting policies (continued)

2.6 Financial instruments (continued)

(b) Financial liabilities (continued)

Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

2.7 Impairment of financial assets

The Association recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at FVPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Association expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade receivables, the Association applies a simplified approach in calculating ECLs. Therefore, the Association does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Association has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors' ability to pay.

The Association considers a financial asset in default when contractual payments are 60 days past due. However, in certain cases, the Association may also consider a financial asset to be in default when internal or external information indicates that the Association is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Association. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2.8 Cash at bank

Cash at bank is subject to an insignificant risk of changes in value.

Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022

2. Summary of significant accounting policies (continued)

2.9 Government grants

Government grants are recognised as a receivable when there is reasonable assurance that the grant will be received and all attached conditions will be complied with.

When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, the fair value is recognised as deferred income on the statement of financial position and is recognised as income in equal amounts over the expected useful life of the related asset.

2.10 Income

Income is measured based on the consideration to which the Association expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Income is recognised when the Association satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

(a) Government grant

Government grants are recognised at fair value when there is reasonable assurance that the conditions attaching to them will be complied with and that the grants will be received. Grants in recognition of specific expenses are recognised in profit or loss on a systematic basis over the periods necessary to match them with the related costs that they are intended to compensate.

(b) Tournament entry fees

Tournament entry fees pertain to registration fee received for tournament games. Tournament entry fees are recognised at a point in time when the tournament takes place.

(c) Donation received

Donation received is recognised at a point in time on receipt basis.

(d) Training and coaching fees

Training and coaching fees is recognised over time as the coaching/training is delivered. The fees are collected from the students every 6 months.

2.11 Gift in kind

A gift in kind is included in the statement of comprehensive income based on an estimate of the fair value at the date of the receipt of the gift of the non-monetary asset or the grant of a right to the monetary asset. The gift is recognised if the amount of the gift can be measured reliably and there is no uncertainty that it will be received. No value is ascribed to volunteer services.

Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022

2. Summary of significant accounting policies (continued)

2.12 Employee benefits

Defined contribution plans

The Association makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

2.13 Leases

The Association assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

As lessee

The Association applies a single recognition and measurement approach for all leases, except for leases of low-value assets.

Leases of low-value assets

The Association applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

2.14 Taxes

The Association is an approved charity under the Charities Act 1994. No provision for taxation has been made in the financial statement as the Association is exempt from income tax in accordance with the provisions of the Income Tax Act Chapter 134.

2.15 Funds

Funds balances include funds over which the Association retains full control to use in achieving any of the Association's objectives.

(a) Unrestricted fund

Unrestricted fund comprises general fund and designated fund. General funds are used for the general purposes of the Association as set out in its governing document. These funds are expendable at the discretion of the Management Committee. If part of an unrestricted fund is earmarked for a particular project, it may be designated as a separate fund, but the designation has an administrative purpose only, and does not legally restrict the Management Committees' discretion to apply the fund.

The Association classified its accumulated fund and Bicentennial Community Fund as unrestricted fund.

(b) Restricted fund

Restricted fund is subject to specific funded programmes by government and charity bodies or donors, but still within the wider objects of the Association.

Restricted fund may only be utilised in accordance with the purposes established by the sources of such funds and are in contrast with unrestricted funds over which the Management Committee retain full control to use in achieving its institutional purposes.

The Association classifies One Team Singapore Fund as a restricted fund.

Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022

2. Summary of significant accounting policies (continued)

2.16 Conflict of interest policy

Management Committee (“MC”) members are expected to avoid actual and perceived conflicts of interest. Where MC members have personal interest in business transactions of contracts that Singapore Squash Rackets Association may enter into, or have vested interest in other organisations that Singapore Squash Rackets Association have dealings with or is considering to enter into joint ventures with, they are expected to declare such interests to the MC as soon as possible and abstain from discussion and decision-making on the matter. Where such conflict exists, the MC will evaluate whether any potential conflicts of interest will affect the continuing independence of MC members and whether it is appropriate for the MC members to continue to remain on the MC.

3. Significant accounting judgements and estimates

The preparation of the Association’s financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

The Management Committee is of the opinion that there are no significant judgements made in applying accounting estimates and policies that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

3.1 Key sources of estimation of uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Association based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Association. Such changes are reflected in the assumptions when they occur.

(a) Useful lives of property, plant and equipment

The useful lives of an item of property, plant and equipment is estimated at the time the asset is acquired and is based on historical experience with similar assets and takes into account anticipated technological or other changes. If changes occur more rapidly than anticipated or the asset experiences unexpected level of wear and tear, the useful life will be adjusted accordingly. The carrying amounts of the Association’s property, plant and equipment as at 31 March 2022 was S\$87,474 (2021: S\$128) respectively.

(b) Provision for expected credit losses of trade receivables

The Association uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns.

The provision matrix is initially based on the Association’s historical observed default rates. The Association will calibrate the matrix to adjust historical credit loss experience with forward-looking information. At every reporting date, historical default rates are updated and changes in the forward-looking estimates are analysed.

Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022

3. Significant accounting judgements and estimates (continued)

3.1 Key sources of estimation of uncertainty (continued)

(b) Provision for expected credit losses of trade receivables (continued)

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Association's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

The carrying amounts of the Association's trade receivables as at 31 March 2022 was S\$12,700 (2021: S\$268,350).

(c) Provision for expected credit losses of deposits and other receivables

The Association assessed the latest performance and financial position of the counterparties, adjusted for the future outlook of the industry in which the counterparties operate in, and concluded that there has been no significant increase in the credit risk since the initial recognition of the financial assets. Accordingly, the Association measured the impairment loss allowance using 12-month ECL and determined that the ECL is insignificant.

The carrying amounts of the Association's deposits and other receivables as at 31 March 2022 was S\$81,553 (2021: S\$22,702) and S\$399,162 (2021: S\$433,252).

4. Plant and equipment

	Sport Equipment	Computers	Office equipment	Furniture	Total
	S\$	S\$	S\$	S\$	S\$
Cost					
At 31 March 2020 and 31 March 2021	-	7,284	1,718	1,071	10,073
Additions	94,890	1,648	2,600	-	99,138
At 31 March 2022	<u>94,890</u>	<u>8,932</u>	<u>4,318</u>	<u>1,071</u>	<u>109,211</u>
Accumulated depreciation					
At 1 April 2020	-	7,284	1,394	729	9,407
Depreciation	-	-	324	214	538
At 31 March 2021	-	7,284	1,718	943	9,945
Depreciation	10,649	911	146	86	11,792
At 31 March 2022	<u>10,649</u>	<u>8,195</u>	<u>1,864</u>	<u>1,029</u>	<u>21,737</u>
Carrying amount					
At 31 March 2021	-	-	-	128	128
At 31 March 2022	<u>84,241</u>	<u>737</u>	<u>2,454</u>	<u>42</u>	<u>87,474</u>

Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022

5. Trade and other receivables

	<u>2022</u>	<u>2021</u>
	<u>S\$</u>	<u>S\$</u>
Trade receivables - third parties	12,700	268,350
Grant receivable - OTSF matching fund	-	400,000
Grant receivables - Job Growth Incentives	-	18,800
Grant receivables - Jobs Support Scheme	-	6,770
Deposits	81,553	22,702
Other receivables	399,162	7,682
	<u>493,415</u>	<u>724,304</u>

Trade receivables are non-interest bearing and are generally on 30 days (2021: 30 days) terms.

Trade and other receivables are denominated in Singapore Dollar.

Receivables that were past due but not impaired

The Association had trade receivables amounting to S\$12,700 (2021: S\$8,350) that were past due at the reporting date but no impaired. These receivables were unsecured and the analysis of their aging at the reporting date was as follows:

	<u>2022</u>	<u>2021</u>
	<u>S\$</u>	<u>S\$</u>
Trade receivable past due but not impaired		
More than 90 days	<u>12,700</u>	<u>8,350</u>

Expected credit losses (ECL)

There are no allowance for expected credit loss of trade receivables computed based on lifetime ECL.

6. Cash at bank

Cash at bank is denominated in Singapore Dollar.

Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022

7. Fund account transaction

	Unrestricted fund		Restricted fund		Total S\$
	Accumulated Fund (i)	Bicentennial Community Fund (ii)	One Team Singapore Fund (iii)	High Performance Sport (iv)	
	S\$	S\$	S\$	S\$	
2022					
Income					
Donation received	503,330	-	399,160	-	902,490
Bicentennial Community Fund received	-	305,110	-	-	305,110
Deferred capital grant amortised	-	10,649	-	-	10,649
One TeamSG Fund received	-	-	-	399,160	399,160
Funding from					
Sport Singapore	297,805	-	-	-	297,805
Training and coaching fees	109,925	-	-	-	109,925
Jobs support scheme	52,516	-	-	-	52,516
Tournament entry fees	29,742	-	-	-	29,742
Jobs growth incentives	43,012	-	-	-	43,012
Other income	4,188	-	-	-	4,188
Gain on foreign exchange	33	-	-	-	33
SpexScholarship Fund	34,153	-	-	-	34,153
Special employment credit	5,000	-	-	-	5,000
Wage credit scheme	3,056	-	-	-	3,056
SpexTAG Grant	4,800	-	-	-	4,800
	<u>1,087,560</u>	<u>315,759</u>	<u>399,160</u>	<u>399,160</u>	<u>2,201,639</u>
Expenses					
Employee benefits expenses	(246,893)	-	-	(243,441)	(490,334)
Contractor fee	(21,482)	-	-	(2,000)	(23,482)
Other operating expenses	(31,320)	(2,980)	-	(2,998)	(37,298)
Expenses for locally and overseas held tournaments	(109,051)	(61,567)	-	(13,981)	(184,599)
Court booking	(54,322)	-	-	-	(54,322)
Rental	(55,779)	-	-	-	(55,779)
Accounting and audit fee	(21,457)	-	-	-	(21,457)
Training expenses	(23,577)	-	-	(20,121)	(43,698)
Travelling and accommodation expenses	(11,986)	-	-	-	(11,986)
Depreciation expenses	(1,143)	(10,649)	-	-	(11,792)
Local and overseas affiliation and registration fees	(7,393)	-	-	(1,301)	(8,694)
	<u>(584,403)</u>	<u>(75,196)</u>	<u>-</u>	<u>(283,842)</u>	<u>(943,441)</u>
Total surplus for the year	503,157	240,563	399,160	115,318	1,258,198
Transfer between funds	-	-	-	-	-
Net movement in funds and reserve	503,157	240,563	399,160	115,318	1,258,198
Reconciliation of funds and reserves					
Total funds and reserves brought forward	163,876	405,600	965,030	574,185	2,108,691
Total funds and reserves carried forward	<u>667,033</u>	<u>646,163</u>	<u>1,364,190</u>	<u>689,503</u>	<u>3,366,889</u>

Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022

7. Fund account transaction (continued)

	Unrestricted fund		Restricted fund		Total
	Bicentennial		One Team	High	
	Accumulated Fund (i)	Community Fund (ii)	Singapore Fund (iii)	Performance Sport (iv)	
	S\$	S\$	S\$	S\$	S\$
2021					
Income					
Donation received	-	62,090	405,020	-	467,110
One TeamSG Fund received	-	-	-	400,000	400,000
Funding from					
Sport Singapore	259,800	-	-	-	259,800
Training and coaching fees	92,260	-	-	-	92,260
Jobs support scheme	46,465	-	-	-	46,465
Tournament entry fees	22,976	-	-	-	22,976
Jobs growth incentives	29,428	-	-	-	29,428
Other income	24,830	-	-	-	24,830
SpexScholarship Fund	28,272	-	-	-	28,272
Sponsorship received	24,200	-	-	-	24,200
SpexTAG Grant	13,200	-	-	-	13,200
	<u>541,431</u>	<u>62,090</u>	<u>405,020</u>	<u>400,000</u>	<u>1,408,541</u>
Expenses					
Employee benefits expenses	(271,432)	-	-	(34,307)	(305,739)
Contractor fee	(51,195)	-	-	(83,789)	(134,984)
Other operating expenses	(71,821)	-	-	-	(71,821)
Expenses for locally held tournaments	(63,341)	-	-	(500)	(63,841)
Court booking	(59,840)	-	-	(385)	(60,225)
Rental	(37,284)	-	-	-	(37,284)
Accounting and audit fee	(16,797)	-	-	-	(16,797)
Training expenses	(5,688)	-	-	(9,956)	(15,644)
Depreciation expenses	(538)	-	-	-	(538)
Local and overseas affiliation and registration fees	(177)	-	-	-	(177)
	<u>(578,113)</u>	<u>-</u>	<u>-</u>	<u>(128,937)</u>	<u>(707,050)</u>
Total (deficit)/surplus for the year	(36,682)	62,090	405,020	271,063	701,491
Transfer between funds	-	-	-	-	-
Net movement in funds and reserve	(36,682)	62,090	405,020	271,063	701,491
Reconciliation of funds and reserves					
Total funds and reserves brought forward	<u>200,558</u>	<u>343,510</u>	<u>560,010</u>	<u>303,122</u>	<u>1,407,200</u>
Total funds and reserves carried forward	<u>163,876</u>	<u>405,600</u>	<u>965,030</u>	<u>574,185</u>	<u>2,108,691</u>

Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022

7. Fund account transaction (continued)

- (i) Accumulated fund – The accumulated fund of the Association provides financial stability and the means for the development of the Association’s activities. The Management Committee Members review the level of reserves regularly for the Association’s continuing obligations.
- (ii) Bicentennial Community Fund – In celebration of Singapore Bicentennial in 2019, Bicentennial Community Fund (“BCF”) was set up as a matching grant of one dollar for every donation raised by the Association provided by the Singapore Government. The donations and grant received for this fund are used to support the Association’s operating expenses for the betterment and development for the Sport of Squash.
- (iii) The One Team Singapore Fund had been created by Ministry of Culture, Community and Youth specifically for all supporters of Team Singapore to contribute for enhancing the High Performance Sports Systems called Singapore athletics. The matching grant from the One Team Singapore Fund is used for the High Performance Sports System.
- (iv) This fund is used for development of high performance programs for local athletes, and training programme for high potential players.

8. Deferred government grant

	2022	2021
	S\$	S\$
Bicentennial Community Fund (BCF)	84,241	-

Movements in deferred grants are as follows:

	2022	2021
	S\$	S\$
As at 1 April	-	-
Received during the year	94,890	-
Released to statement of comprehensive income	(10,649)	-
As at 31 March	84,241	-

The allocation of deferred government grant at 31 March:

	2022	2021
	S\$	S\$
Current	18,978	-
Non-current	65,263	-
	84,241	-

Bicentennial Community Fund (BCF)

The deferred grant income pertains to the Bicentennial Community Fund (BCF) grant income as at report date for the purchase of sport equipment. The grant income is recognised in the statement of comprehensive income on a systematic basis over the period that related costs, for which it is intended to compensate, are expensed.

Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022

9. Other payables

	<u>2022</u>	<u>2021</u>
	S\$	S\$
Unutilised grant due to Sport Singapore		
- Annual grant	-	72,010
- SpexScholarships	-	6,978
- SpexTAG	-	4,800
Accruals	16,518	14,564
Payroll accrued	9,301	8,201
Other payables	83,304	19,709
	<u>109,123</u>	<u>126,262</u>

Other payables are non-interest bearing and are normally settled on 30 to 90 days (2021: 30 to 90 days) terms.

Other payables are denominated in Singapore Dollar.

10. Income

Disaggregation of revenue

<u>Timing of transfer of goods or services</u>	<u>At a point in time</u>	<u>Over time</u>	<u>Total</u>
	S\$	S\$	S\$
2022			
Training and coaching fees	-	109,925	109,925
Tournament entry fees	29,742	-	29,742
	<u>29,742</u>	<u>109,925</u>	<u>139,667</u>
2021			
Training and coaching fees	-	92,260	92,260
Tournament entry fees	22,976	-	22,976
	<u>22,976</u>	<u>92,260</u>	<u>115,236</u>
			<u>S\$</u>
2022			
One TeamSG Fund received			399,160
Bicentennial Community Fund received			315,759
Grants from Sport SG**			336,758
			<u>1,051,677</u>
2021			
One TeamSG Fund received			400,000
Grants from Sport SG**			301,272
Sponsorship-in-kind			24,200
			<u>725,472</u>

Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022

10. Income (continued)

Disaggregation of revenue (continued)

**Grants from SportSG consist of:

	<u>2022</u>	<u>2021</u>
	<u>S\$</u>	<u>S\$</u>
Annual grant	297,805	259,800
SpexScholarship	34,153	28,272
SpexTAG	4,800	13,200
	<u>336,758</u>	<u>301,272</u>
One TeamSG Fund received	399,160	400,000
Bicentennial Community Fund received	315,759	-
Grants from Sport SG**	336,758	301,272
Training and coaching fees	109,925	92,260
Tournament entry fees	29,742	22,976
Sponsorship-in-kind	-	24,200
	<u>1,191,344</u>	<u>840,708</u>

11. Staff and related costs

	<u>2022</u>	<u>2021</u>
	<u>S\$</u>	<u>S\$</u>
Salaries, bonus and other related cost	446,016	269,892
Central Provident Fund	44,318	35,847
	<u>490,334</u>	<u>305,739</u>

Details of remuneration of key executives of the Association for financial year ended 31 March are as follows:

	<u>Number of key executives</u>	
	<u>2022</u>	<u>2021</u>
Less than S\$100,000	<u>1</u>	<u>1</u>

12. Taxation

The Association is an approved charity under the Charities Act 1994. No provision for taxation has been made in the financial statements as the Association is exempt from income tax in accordance with the provisions of the Income Tax Act, Chapter 134.

Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022

13. Tax exempt receipts

The Association enjoys a concessionary tax treatment whereby qualifying donors are granted tax deduction for the donations made to the funds of the Association. The quantum of the tax deduction for each calendar year may vary as announced in the Singapore Budget.

	<u>2022</u>	<u>2021</u>
	<u>S\$</u>	<u>S\$</u>
Tax-exempt donations collected	<u>401,140</u>	<u>467,110</u>

14. Fund raising activities

There were no fund-raising events held during the financial years 2020 and 2021 due to COVID-19.

15. Significant related party transactions

Some of the Association's transactions and arrangements are expenses for the Management Committee and the effect of these on the basis determined between the parties are reflected in these statements:

	<u>2022</u>	<u>2021</u>
	<u>S\$</u>	<u>S\$</u>
Referee allowance	7,549	3,218
Donation received - OTSF	<u>333,500</u>	<u>-</u>

16. Financial risk management

The Association's activities expose it to a variety of financial risks from its operation. The key financial risks include credit risk and liquidity risk.

The Management Committee review and agree policies and procedures for the management of these risks, which are executed by the management team. It is, and has been throughout the current and previous financial year, the Association's policy that no trading in derivatives for speculative purposes shall be undertaken.

The following sections provide details regarding the Association's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Association's exposure to these financial risks or the manner in which it manages and measures the risks.

Credit risk

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in a loss to the Association. The Association's exposure to credit risk arises primarily from cash at bank and receivables.

The maximum exposure to credit risk is the total of the fair value of the financial assets at the end of the reporting year. Credit risk on cash balances with banks and any other financial instruments is limited because the counter-parties are entities with acceptable credit ratings.

Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022

16. Financial risk management (continued)

Credit risk (continued)

Cash at bank is also subject to the impairment requirements of the standard on financial instruments. There was no identified impairment loss.

The Association's other receivables comprise mainly with receivables considered to be low credit risk as these have low risk of default and the counterparty has a strong capacity to meet its contractual cash flows obligation if demanded in the near term.

Liquidity risk

Liquidity risk refers to the risk that the Association will encounter difficulties in meeting its short-term obligations due to shortage of funds. The Association's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. It is managed by matching the payment and receipt cycles. The Association's objective is to maintain its continuity of funding. The Association's operations are financed mainly through funding from SportSG. The Management Committee are satisfied that funds are available to finance the operations of the Association.

Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Association's financial assets at the reporting date based on contractual undiscounted repayment obligations.

	<u>Carrying amount</u>	<u>Contractual cash flows</u>	<u>One year or less</u>
	<u>S\$</u>	<u>S\$</u>	<u>S\$</u>
2022			
Financial assets:			
Trade and other receivables	493,415	493,415	493,415
Cash at bank	2,975,344	2,975,344	2,975,344
Total undiscounted financial assets	<u>3,468,759</u>	<u>3,468,759</u>	<u>3,468,759</u>
Financial liabilities:			
Other payables	109,123	109,123	109,123
Total undiscounted financial liabilities	<u>109,123</u>	<u>109,123</u>	<u>109,123</u>
Total net undiscounted financial assets	<u>3,359,636</u>	<u>3,359,636</u>	<u>3,359,636</u>
2021			
Financial assets:			
Trade and other receivables	724,304	724,304	724,304
Cash at bank	1,504,696	1,504,696	1,504,696
Total undiscounted financial assets	<u>2,229,000</u>	<u>2,229,000</u>	<u>2,229,000</u>
Financial liabilities:			
Other payables	126,262	126,262	126,262
Total undiscounted financial liabilities	<u>126,262</u>	<u>126,262</u>	<u>126,262</u>
Total net undiscounted financial assets	<u>2,102,738</u>	<u>2,102,738</u>	<u>2,102,738</u>

Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022

17. Reserves Policy

The Association's reserve position:

	<u>2022</u>	<u>2021</u>
	S\$	S\$
Unrestricted funds	1,313,196	569,476
Annual operating expenditure	659,599	578,113
Ratio of reserves to annual operating expenditure	<u>1.99:1</u>	<u>0.99:1</u>

The reserves of the Association provide financial stability and the means for the development of the Association's activities. The Association intends to maintain the reserves at a level sufficient for its operating needs. The Management Committee reviews the level of reserves regularly for the Association's continuing obligations.

18. Fair values of assets and liabilities

Assets and liabilities not measured at fair value

Cash at bank, other receivables and other payables

The carrying amounts of these balances approximate their fair values due to the short-term nature of these balances.

Trade receivables

The carrying amounts of these receivables approximate their fair values as they are subject to normal trade credit terms.

19. Financial instruments by category

At the reporting date, the aggregate carrying amounts of financial assets at amortised cost and financial liabilities at amortised cost were as follows:

	<u>2022</u>	<u>2021</u>
	S\$	S\$
Financial assets measured at amortised cost		
Trade and other receivables (Note 5)	493,415	724,304
Cash at bank (Note 6)	2,975,344	1,504,696
Total financial assets measured at amortised cost	<u>3,468,759</u>	<u>2,229,000</u>
Financial liabilities measured at amortised cost		
Other payables (Note 9)	109,123	126,262
Total financial liabilities measured at amortised cost	<u>109,123</u>	<u>126,262</u>

**Singapore Squash Rackets Association
Notes to the Financial Statements
For the financial year ended 31 March 2022**

20. Fund management

The Association's objective when managing fund is to ensure that the funds are utilised in accordance with the purpose of the funds.

21. Authorisation of financial statements for issue

The financial statements for the financial year ended 31 March 2022 were authorised for issue by the Management Committee on the date of the Statement by the Management Committee.